# CONNECTICUT 1999 INTENTIONAL JOB DISCRIMINATION IN METROPOLITAN AREAS

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# THE REALITY OF INTENTIONAL JOB DISCRIMINATION IN METROPOLITAN AMERICA

By the same authors

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The views expressed are those of the authors,
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## §1. ABOUT THE AUTHORS

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ALFRED W. BLUMROSEN is the Thomas A. Cowan Professor of Law, Rutgers, the State University of New Jersey, specializing in Labor and Employment law. He received his BA and JD degrees from the University of Michigan, and has taught at Rutgers Law School since 1955. In 1965, he studied the enforcement of the New Jersey Civil Rights Law in "Anti-Discrimination Laws in Action in New Jersey: A Law-Sociology Study." 19 Rutgers Law Review 187. Beginning in 1965, he assisted in organizing the EEOC and served as its first Chief of Conciliations and Director of Federal State Relations, a Special Attorney in the Civil Rights Division, U.S. Department of Justice, Consultant to Assistant Secretary of Labor for Employment Standards Arthur Fletcher (OFCCP) 1969-71; Acting Director, Michigan Civil Rights Commission, 1972, organized programs on the 10th and 20th anniversaries of the Civil Rights Act, 1975 and 1984; consultant to EEOC Chair Eleanor Holmes Norton, 1977-79 concerning Guidelines on Employee Selection Procedures, Affirmative Action Guidelines. In 1995, he advised the U.S. Department of Labor concerning the "affirmative action-reverse discrimination" controversy, and reviewed programs of the EEOC for the Citizens Commission on Civil Rights. In 1998 he received a grant from the Ford Foundation to investigate the extent of current intentional employment discrimination.

He was Of Counsel to Kaye, Scholer, Fierman, Hays & Handler, (New York, NY) 1979-1982 advising employers on equal opportunity matters; Counsel to NAACP in *Wards Cove Packing Co. v. Atonio*, 109 S.Ct. 2115 (1989) [concerning the interpretation of Title VII of the Civil Rights Act] and in *NAACP v. Meese*, 615 F. Supp. 200 (D.D.C) 1985) [seeking injunction against rescission of consent decrees involving affirmative action]; Counsel to mainly white female employees challenging a discriminatory layoff in *Chrapliwy v. Uniroyal*, 670 F.2d 760 (7th Cir. 1982) cert. denied, 103 S. Ct.2428 (1983), and counsel to the mainly white male employees, seeking equal pay in *Klask v. Northwest Airlines*, 57 FEP Cases 1147, 1152 (D. Minn. 1989, 91).

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v. Duke Power Co. and the Concept of Employment Discrimination." (1972) which has been cited by the U. S. Supreme Court in two decisions. His essay "Six Conditions for Meaningful Self Regulation" was awarded the Ross Prize by the American Bar Association in 1983. In 1993, he was a Fulbright Scholar in South Africa, where he examined whether U.S. equal employment experience would be useful in the post-apartheid period. In 1995, he was a resident scholar at the Rockefeller Institute Conference and Study center in Bellagio, Italy.

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Donald Dale (Assistant Professor, Muhlenberg College) and Stacy Dale (Consultant) prepared the statistical computations, provided the statistical tables on which the analysis was based, and the Technical Appendix.

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The thousands of men and women involved in the implementation of Title VII of the Civil Rights Act of 1964 on all sides of all issues, whose lives we shared.

The millions of men and women whose efforts made the Civil Rights Act of 1964 and its implementation an evolving achievement of American democracy.

# §3. DEDICATION

To the memory of all those who shared in the adoption of the Northwest Ordinance of 1787 that prohibited slavery and provided that "schools and the means of education shall forever be encouraged."

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## §6. Introduction

his study identifies intentional employment discrimination in Connecticut by applying legal standards to the race, sex and ethnic composition of medium and large employers. It is based on information supplied by employers to the Federal Government, filed by 1,273 establishments in this state. To preserve confidentiality, the information on which this report is based does not include the names or identifying addresses of employers.

With a grant from the Ford Foundation to Rutgers Law School, we have compared the employment of minorities and women in the same labor market, industry and occupational categories among establishments with 50 or more employees. The minorities are Black, Hispanic, Asian and Native Americans. When these comparisons show that an establishment is so far below the average utilization of minorities or women that it is unlikely to have occurred by chance, the law identifies apparent intentional job discrimination.

Intentional discrimination exists "when a complaining party demonstrates that race, color, religion, sex or national origin was a motivating factor for any employment practice, even though other factors also motivated the practice." This means that intent need not be the sole factor in an employment decision. It is enough to show that it was one of the motivating factors. If an employer has both a legitimate reason for its practices and also a discriminatory reason, then it is engaged in discrimination under the Civil Rights Act. This discrimination may be established with employment statistics, which minimize the role of chance.

# §7. SUMMARY OF FINDINGS

(Terms defined in glossary at end of chapter.)

#### A. STATEWIDE DISCRIMINATION

Minority and Female workers in metropolitan Connecticut faced substantial likelihood of intentional job discrimination when seeking an employment opportunity in 1999. Minorities faced this risk a third of the time they sought job opportunities; Women faced this risk a quarter of the time they sought job opportunities.

Table 1. Discriminating Establishments and Affected Workers – 1999

Connecticut: Discriminating Establishments & Affected Workers – 1999							
Group	All Discri	Affected Workers*					
	#	% of all	#				
		Estab.					
White Women**	299	31%	4,796				
Black	405	37%	5,401				
Hispanic	307	35%	2,854				
Asian-Pac.	74	34%	563				
Totals	1,085		13,614				

<sup>\* &</sup>quot;Affected workers" are the difference between the members of an affected group employed in an establishment that is 2 standard deviations or more below the average utilization in the MSA, Industry & Occupation & the number who would have been employed if members of that group had been employed at that average.

\*\* White Women as % of All Women: 75.20%

They are reported here.

Women are reported in each minority group. [See Table 9]

• 9,168 Minority workers were adversely affected by discrimination in nearly 500 establishments. [Table 13] There was a 31% chance that a Minority person would face intentional discrimination when seeking an employment opportunity in one of the nine occupational categories. [Table 11] This was nearly one third of the time a Minority worker sought an employment opportunity. That opportunity may have consisted of obtaining employment or of any condition or privilege of employment once obtained including promotion, pay, training, transfer, discipline, layoff and discharge. This was the burden imposed because of race or national origin on every Minority worker seeking an employment opportunity.

- **5,401 Black workers** were affected by intentional job discrimination in 405 establishments and the risk of discrimination existed 33% -- or one third -- of the time that a Black worker sought an employment opportunity. [Table 14]
- **2,854 Hispanic workers** were affected by intentional job discrimination in 307 establishments and the risk of discrimination existed 34% -- or one third of the time a Hispanic worker sought an employment opportunity. [Table 15]
- **560 Asian workers** were affected by intentional job discrimination in 74 establishments and the risk of discrimination existed 32% -- or one third -- of the time an Asian worker sought an employment opportunity. [Table 16]
- **6,377 Women** were affected by intentional job discrimination in 397 establishments. The largest single group was professional Women (1, 831). [Table 11] The risk of discrimination existed 23% -- nearly a quarter -- of the time a woman sought an employment opportunity. [Table 12]
- **6,377 Women** were affected by intentional job discrimination in 397 establishments. This was 31% of all establishments reporting concerning women workers. [Table 12] **The risk of discrimination was 23% or one quarter of the time a woman sought an employment opportunity.** [Table 12] Women were 75% White, 13.6% Black, 8.1% Hispanic, 2.8% Asian Pacific. To avoid double counting women in this summary, the following five tables report 75% of women workers as White. [Table 9] The remaining 25% of

women are included under Black, Hispanic, and Asian headings.

#### **B.** HARD CORE DISCRIMINATION

Table 2. Hard Core Discriminators and Affected Workers – 1999

Connecticut 1999 Hard Core Establishments* & Affected Workers**									
Group		ore Estab.	Affected	Workers					
	# % of all		# of	% of all					
		Estab.	Workers	Affected					
				Workers					
				in Group					
White Women***	93	7.00%	1,661	34.64%					
Black	126	12.00%	2,719	50.34%					
Hispanic	70	8.00%	1,077	37.74%					
Asian-Pacific	74	34%	563	20.96%					
Totals	363		6,020						

<sup>\*</sup> Discrimination at 2.5 standard deviations or more below average in MSA,industry & occupation over at least 9 years.

\*\*\* White Women as % of All Women: 75.20% They are reported here. Women are reported in each minority group. [See Table 9]

- 161 Hard Core discriminators accounted for nearly 50 percent of the minority workers affected by discrimination. [Table 11] They accounted for 2,719 Black workers 50% of all affected Black workers), 1,077 Hispanic workers 38% of all affected Hispanic workers), and nearly 118 Asian workers 21% of all affected Asian workers).
- 93 Hard Core discriminators accounted for 34% (1,661) or more than a third of the white women workers affected by discrimination.

<sup>\*\*</sup>Affected workers are the difference between the number of members of an affected group employed in an establishment & the number of such workers who would have been employed if the employer had employed that group at the average.

#### C. GEOGRAPHIC DISTRIBUTION OF DISCRIMINATION

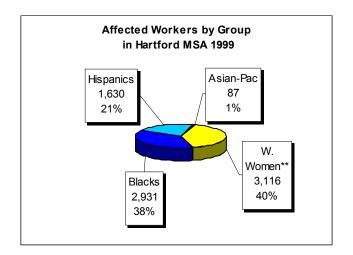
#### **Table 3. Main MSAs in Connecticut**

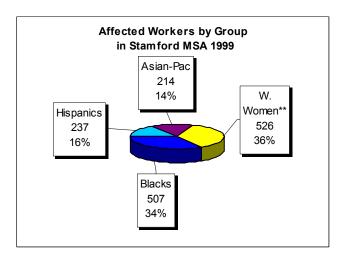
* "Affected Wo	orkers" are	the differenc	e between	the number of been employ	of members	of an affecte	ed group e	mployed in a	n establish	nment & the r	number of
**	White Wo	men as % of They are		n: 75.20% ere. Women	are report	ed in each m	inority gro	up. [See Tab	le 9]		
Group		Hartford MSA Affected Workers		Stamford MSA Affected Workers		New Haven MSA Affected Workers		Bridgeport MSA Affected Workers		These 4 MSAs Affected Workers	
	#	% of Group	#	% of Group	#	% of Group	#	% of Group	#	% of Group	#
W. Women**	3,116	65%	526	11%	482	10%	351	7%	4,476	93%	4,796
Blacks	2,931	54%	507	9%	1,067	20%	671	12%	5,176	96%	5,401
Hispanics	1,630	57%	237	8%	214	7%	467	16%	2,548	89%	2,854
Asian-Pac	87	15%	214	38%	122	22%	79	14%	502	89%	563
Total	7,764	57%	1,484	11%	1,885	14%	1,568	12%	12,702	93%	13,614

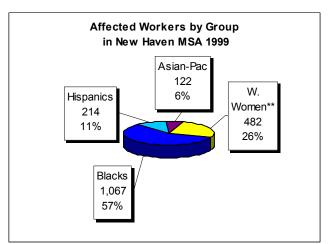
These four MSAs account for 93% of all affected workers in this state.

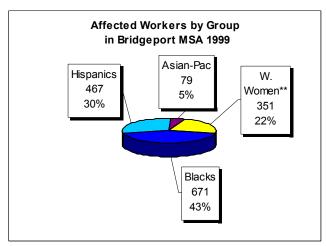
Discrimination patterns vary between MSAs within Connecticut as the charts on the next page demonstrate.

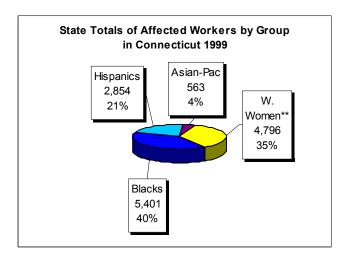
Table 3a. Affected Workers by Group in Large MSAs











#### **D. DISCRIMINATION BY OCCUPATION**

• Discrimination against each group occurred in each of the nine occupational categories.

**Table 4. Occupational Discrimination in Connecticut – 1999** 

DISCRIMINATION* IN OCCUPATIONS Connecticut 1999									
Occupation	WHITE	WOMEN**	BLA	CKS	HISP	ANICS	ASIAN	ASIAN PACIFIC	
	Risk of	Affected	Risk of	Affected	Risk of	Affected	Risk of	Affected	
	Disc.	Workers***	Disc.	Workers	Disc.	Workers	Disc.	Workers	
	%	#	%	#	%	#	%	#	
O & M	20.00%	438	11.00%	0	43.00%	16	0.00%	0	
Prof	24.00%	1,377	17.00%	202	0.00%	0	33.00%	295	
Tech	19.00%	343	26.00%	107	46.00%	19	14.00%	6	
Sales	19.00%	605	38.00%	1,538	35.00%	854	23.00%	26	
O & C	19.00%	608	29.00%	801	29.00%	299	33.00%	27	
Craft	39.00%	135	33.00%	167	34.00%	104	40.00%	16	
Oper	41.00%	736	28.00%	413	28.00%	424	39.00%	180	
Labor	31.00%	164	43.00%	346	29.00%	130	0	0	
Service	18.00%	389		, -	38.00%	1,008	33.00%		
Any Occ	31.00%	4,796	37.00%	5,401	35.00%	2,854	34.00%	563	

TOTAL AFFECTED WHITE WOMEN, BLACKS, HISPANICS & ASIANS = 13,614

Discrimination at 1.65 standard deviations or more below average in industry & MSA.

<sup>75.20%</sup> of All Women are White. They are reported here. Minority Women are reported in each minority group. [See Table 9]

Affected workers are the difference between the members of a group employed in an establishment that is 2 standard deviations or more below the average utilization of that group in the same MSA, Industry & Occupation & the number of members who would have been employed if members had been employed at the average utilization.

#### E. DISCRIMINATION BY INDUSTRY

• Connecticut is similar to the national pattern of industries engaged in intentional discrimination, with few exceptions. The top ten industries in terms of affected workers nationally are: Hospitals, Department Stores, Eating and Drinking Places, Computer and Data Processing, Telephone Communications, Grocery stores, Commercial banks, Motor Vehicles and Accessories, Scheduled Air Transportation, and Nursing and personal care facilities. These industries have large numbers of employees. They discriminate against Women, Blacks, Hispanics and Asians. As the following summary table shows, Connecticut varies little from the pattern.

Table 5. Top Ten Discriminatory Industries in Number of Affected Workers - Connecticut, 1999

Blacks, Hispanics, Asians	# Affected Workers	# Estab.
Grocery Stores	1,237	100
Nurs. & Personal Care Facilities	1,209	74
Department Stores	745	58
Hospitals	656	26
Eating & Drinking Places	622	89
Medical Srvc. & Health Ins.	187	4
Home Health Care Srvcs.	187	8
Life Ins.	182	6
Truck. & Courier Srvcs., Ex. Air	165	3
Aircraft & Parts	142	15
Totals	5,333	383

White Women	# Affected White Women Workers	# Estab.
Fire, Marine & Casualty Ins.	443	9
Hospitals	335	18
Aircraft & Parts	332	23
Research & Testing Srvcs.	249	4
Department Stores	238	17
Medical Srvc. & Health Ins.	205	8
Life Ins.	199	9
Computer & Data Proc. Srvcs.	186	20
Communication Srvcs.	165	16
Grocery Stores	148	16
Totals	2,500	140

## §8. BACKGROUND OF THIS STUDY

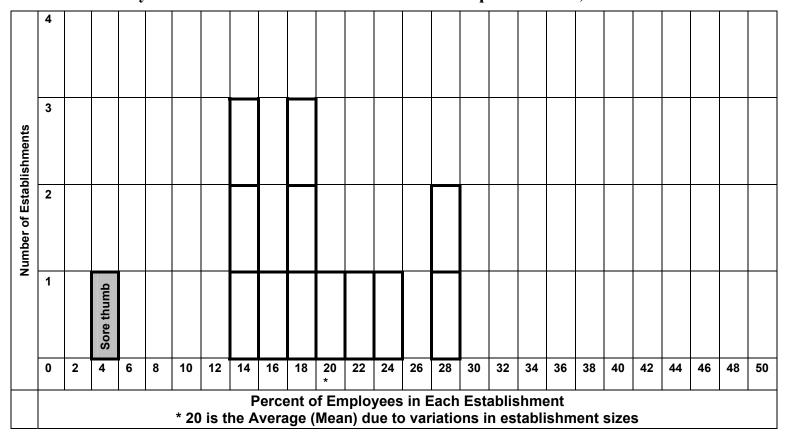
Each year, private sector employers of more than 100 employees and government contractors of more than 50 employees are required to file a report, named EEO-1, on the race, sex, and ethnic composition of its workforce by nine occupational categories.

This study describes the extent of intentional job discrimination among private sector establishments in metropolitan areas with 50 or more employees who have filed EEO-1 reports in metropolitan statistical areas (MSA's). It includes discrimination by occupational category and by industries for which we have sufficient data. The industries are identified by the Standard Industrial Classification system, 1987 (SIC). The definitions of MSA and SIC are set forth in Part I of the National Report, and in its Appendix.<sup>3</sup>

The analysis of employer EEO-1 reports is explained in Part I of the National Report. See the National Report, Part I for a full explanation of the definitions and methodology used in this study.

This study has identified the average – mean – use of minorities or women by all establishments in the same labor market, industry and occupation. All establishments that have 20 or more employees in that industry and occupation are then compared to the mean.<sup>4</sup> Table 1 is an example of such a comparison, taken from an earlier report in the State of Washington. It graphically explains why we call this a "sore thumb" diagram.

Table 6. Sore Thumb Example: Percent Females Among Sales Employees Security Dealers and Brokers in the Seattle Metropolitan Area, 1997



To determine whether the utilization of minorities or women by an establishment, such as in the above table, has occurred by chance, statisticians use a measurement device called "standard deviations." The greater the standard deviations below the average, the less likely it is that the observed event occurred by chance. The law uses this concept to identify a pattern of intentional job discrimination. The greater the deviations, the stronger the evidence of intentional job discrimination.

# §9. Intentional Discrimination<sup>5</sup>

"Intentional Discrimination" exists "when a complaining party demonstrates that race, color, religion, sex or national origin was a motivating factor for any employment practice, even though other factors also motivated the practice." This means that the intent need not be the sole factor in an employment decision. It is enough to show that it was one of the motivating factors. If an employer has both a legitimate reason for its practices and also a discriminatory reason, then it is

engaged in intentional discrimination under the Civil Rights Act.

The Supreme Court held in 1977 that a "pattern or practice" of intentional job discrimination exists when an employer treats some people less favorably than others as a "standard operating procedure – the regular rather than the unusual practice." When there is statistical evidence that an establishment is employing minorities or women in such small numbers that the pattern is unlikely to have occurred by chance, the law presumes that the discrimination is intentional.<sup>8</sup> The Supreme Court has explained that "[a statistical] imbalance is often a telltale sign of purposeful discrimination.... In many cases the only available avenue of proof is the use of racial statistics to uncover clandestine and covert discrimination..."

Statisticians have developed concepts to determine when it is unlikely that a given result occurred by chance. In many analyses, including this study, an event qualifies as "statistically significant" if there is less than one chance in twenty (5%) that it would have occurred by chance. This probability is defined as "two standard deviations." In some parts of this study, the value of 2.5 standard deviations is used. This value translates into one chance in 100 that the event observed occurred by chance, or a 99% certainty that it did not occur by chance. We apply these concepts to find the "sore thumbs" in each metropolitan area and in each industry and each job category.

Standard Deviations	Probability		Described in this study as:	Legal effect		
	Chance	Not chance				
1.65	1 in 10	90%	At Risk	Admissible if relevant; weighed with all other evidence; worker must prove that he/she was discriminated against.		
2.0	1 in 20	95%	Presumed	Admissible; creates presumption of discrimination; employer must prove it had only legitimate non-discriminatory		
2.5	1 in 100	99%	Clearly Visible	reasons. As the probability of result occurring by chance declines, the presumption of discrimination		
2.5 over 10yrs			Hard Core	strengthens and raises the risk that employer will lose litigation; most such cases settle.		

Table 7. Probabilities of Discrimination and Legal Presumptions

This study identifies four degrees of intentional job discrimination depending on the statistics in particular situations.

- 1. **AT RISK DISCRIMINATORS**. So far below average in an occupation that there is only a one in ten (10%) chance that the result occurred by accident (1.65 standard deviations) in 1999 plus fact specific evidence relating individual complainants to the occupation addressed by the statistics. The statistics play a supporting role. We do not know the specific facts in those situations and therefore report no "affected workers" in this category.
- 2. **PRESUMED DISCRIMINATORS.** So far below average in an occupation that there is only a one in twenty (5%) chance that the result occurred by accident (2 standard deviations). Intentional discrimination is presumed by law at this level, subject to the employer demonstrating that it had a legitimate non-discriminatory reason and overcoming the presumption of discrimination. Number of affected workers is identified.
- 3. **CLEARLY VISIBLE DISCRIMINATORS.** So far below average in an occupation that there is only a one in one hundred (1%) chance that the result occurred by accident (2.5 standard deviations) in 1999. Number of affected workers is identified.
- 4. **HARD CORE DISCRIMINATORS.** These establishments demonstrate a severe statistical case of discrimination that has existed over a long period of time. They are so far below average in an occupation that there is only a one in one hundred chance that the result occurred by accident (2.5 standard deviations) in 1999 and either 1998 or 1997, and at least one year between 1991 and 1996, and not above average between 1991 to 1996. Included are

establishments that are more than 2.5 standard deviations below the mean and have been so for longer than ten years.

# §10. THE SIGNIFICANCE OF THE EEO-1 LABOR FORCE

Table 8 describes the **Total Population** eighteen years and older of the state in the categories of Male, Female, White, Black, Hispanic, Asian and Native American. It also describes the **EEO-1 Population** of the state, being all workers employed by establishments that file EEO-1 reports for this state, including those outside any MSA. Finally, it describes the **EEO-1 Labor Force**, all employees of establishments located in metropolitan areas (MSA's) with 50 or more employees that file EEO-1 reports for this state.

The EEO-1 Population and Labor Force are based only on the actual numbers reported by establishments. Thus the state study does not include from 20 to 30% of establishments that were obligated to, but failed to file such reports. <sup>11</sup> Readers may assume, with caution, that the statistics reported here reflect from 70% to 80% of the intentional visible job discrimination in this state.

Table 8. Connecticut Adult Population, EEO-1 Population and Labor Force by Sex, Race, and Hispanic Origin – 1999

Connecticut	TO	TAL	EEO-1 PO	PULATION	EEO-1 LABOR			
	POPULA	TION 18				FORCE		
	AND (	OVER*						
Total	3,763,685		599,736		536,837			
Male	1,859,746	49.4	305,564	50.90%	271,715	50.61%		
Female	1,903,939		,		,			
		% of Total		% of Total	#	% of Total		
White	2,147,418	83.8	422,687	68.00%	411,882	76.72%		
Black	210,363	8.2	180,825	29.10%	62,856	11.71%		
Hispanic	204,664	8	12,722	2.00%	44,123	8.22%		
Asian	60,941	2.4				3.00%		
Native Amer.	6,740	0.3	,					
Comments	* Census tr	Census treats		ulation	EEO-1 Labor Force			
	Hispanics a	as of any	includes er		includes employees			
	race, so tot	•	working both inside		working inside an			
	exceed 100	)%	and outside		MSA for an employer			
			and for em		of 50 or more			
			any size wo	orkforce.	employees			
	Total Empl	oyed Labor		opulation:		bor Force:		
		ce:		61%	89.51%			
Employed	1,638	3,000	of the employed			EEO-1		
Labor Force			labor	force	Population, and			
					_	77%		
						ne total employed		
					labor	force.		

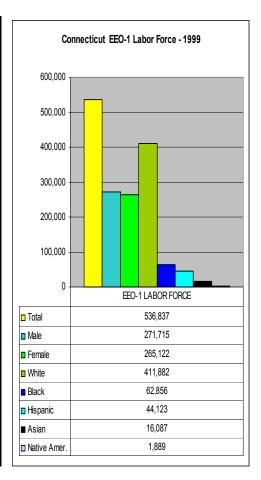
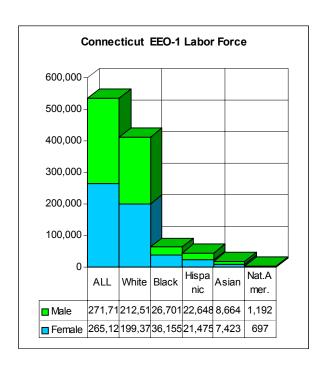


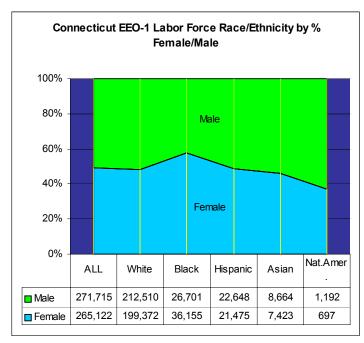
Table 9. The Connecticut EEO-1 Labor Force by sub categories of race, sex, and ethnicity: Showing proportions of minorities in each gender, and proportions of each gender among minorities

Connecticut EEO-1 LABOR FORCE MALE/FEMALE								
	Total	Female	Male	Percentages				
				Female	Male			
ALL	536,837	265,122	271,715	49.39%	50.61%			
White	411,882	199,372	212,510	48.41%	51.59%			
Black	62,856	36,155	26,701	57.52%	42.48%			
Hispanic	44,123	21,475	22,648	48.67%	51.33%			
Asian	16,087	7,423	8,664	46.14%	53.86%			
Nat.Amer.	1,889	697	1,192	36.90%	63.10%			

This table provides an overall assessment of the proportion of women and men in each racial/ethnic category.

For example, Asians who are Female: 46.14% The chart below shows that 2.8% of Females are Asian.



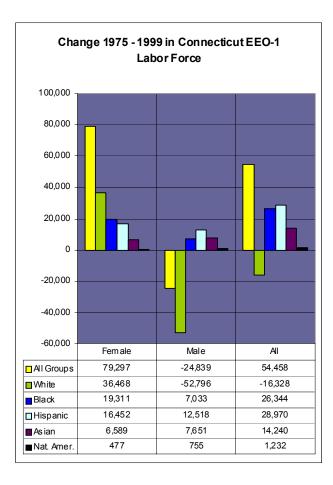


# §11. THE EFFECT OF CHANGE -- 1975 TO 1999

The EEO-1 Labor Force consists of employees of employers who have filed EEO-1 forms and (a) are located in metropolitan areas and (b) have 50 or more employees. This labor force has changed dramatically in the years between 1975 and 1999.

Table 10. Connecticut EEO-1 Labor Force in 1975 and 1999

	Connecticut Employment in MSAs in Establishments over size 50									
		Number		%	% Percent of Total					
	Female	Male	All	Female	Female	Male	All			
	1975									
All Groups	193,972	307,730	501,702	38.66%	100.00%	100.00%	100.00%			
White	170,531	275,770	446,301	38.21%	87.92%	89.61%	88.96%			
Black	17,153	20,146	37,299	45.99%	8.84%	6.55%	7.43%			
Hispanic	5,138	10,291	15,429	33.30%	2.65%	3.34%	3.08%			
Asian	856	1,055	1,911	44.79%	0.44%	0.34%	0.38%			
Nat. Amer.	294	468	762	38.58%	0.15%	0.15%	0.15%			
				1999						
All Groups	265,122	271,715	536,837	49.39%	100.00%	100.00%	100.00%			
White	199,372	212,510	411,882	48.41%	75.20%	78.21%	76.72%			
Black	36,155	26,701	62,856	57.52%	13.64%	9.83%	11.71%			
Hispanic	21,475	22,648	44,123	48.67%	8.10%	8.34%	8.22%			
Asian	7,423	8,664	16,087	46.14%			3.00%			
Nat. Amer.	697	1,192	1,889	36.90%	0.26%	0.44%	0.35%			



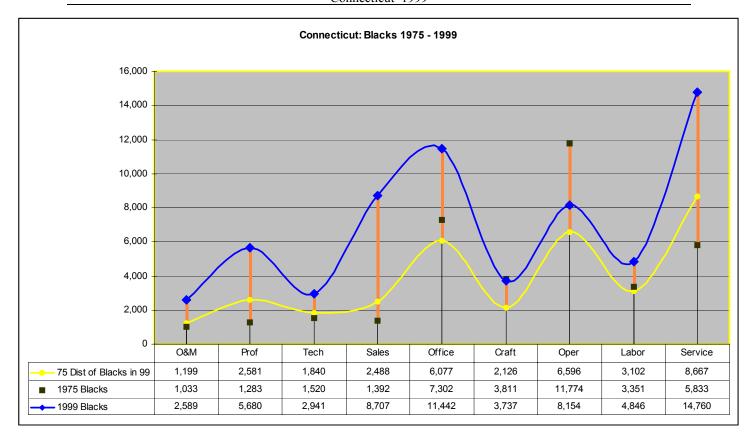
The increase in proportions of Women, Black, Hispanic and Asian employees is also evident in the adjoining chart showing the same data as above with emphasis on the changes between '75 and '99.

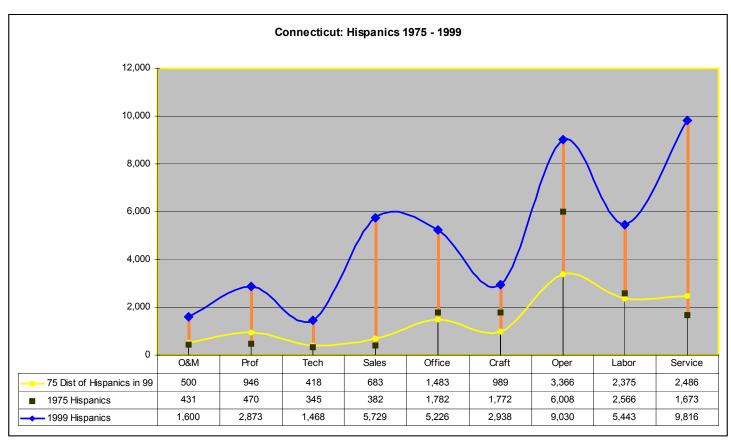
#### A. RACE/ETHNICITY

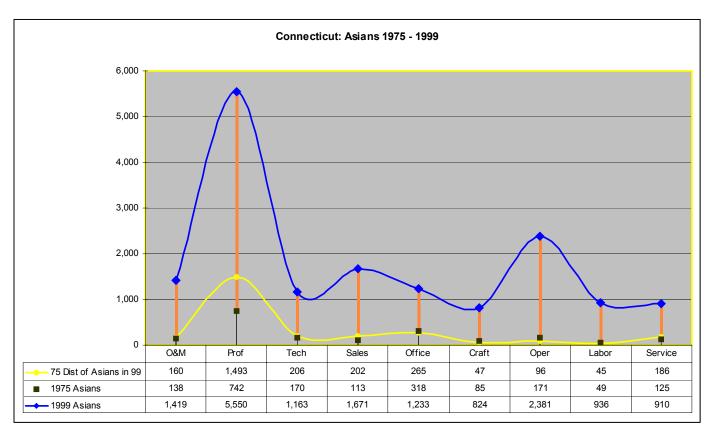
The following charts show the rising tide of employment among Blacks, Hispanics and Asian workers from 1975 to 1999, often exceeding in 1999 (the blue line) the distribution that would have been expected had the distribution of jobs continued in the same proportions as in 1975(the yellow line).

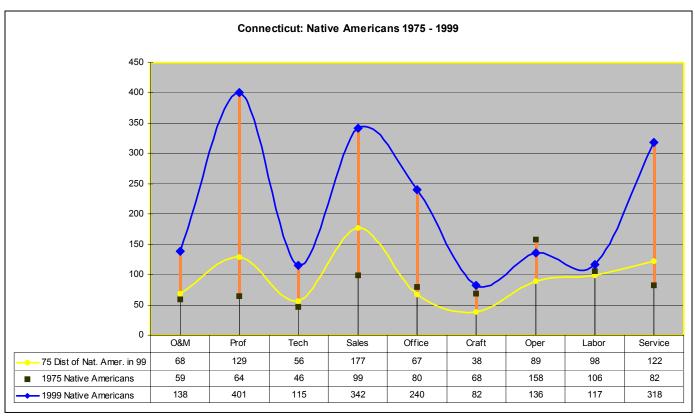
Table 10a. The Rising Tide: Black, Hispanic, Asian-Pacific Origin, and Native American Workers

[Next Page.]





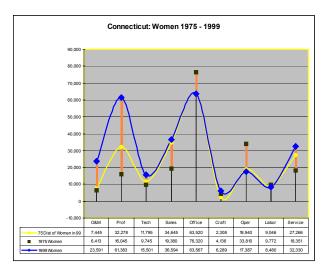


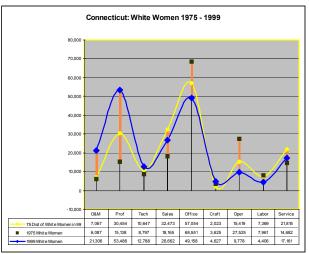


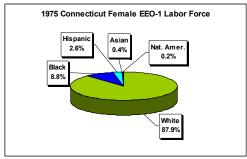
#### **B.** GENDER AND RACE/ETHNICITY

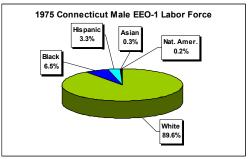
In Connecticut, changes in proportions of White Women in the workforce mirrored changes both for Women and for Whites. The lines on the following two "rising tides" charts show the effects of change for all Women and for White Women. The following four pie charts show that the proportion of White Women to all women was about the same as the proportion of White Men to all Men both in 1975 and in 1999, although the proportion of Whites (both male and female) to other groups changed over that period of time.

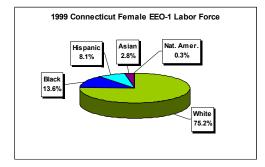
Table 10b. Effect of change on Women, White Women, Minority Women and Men.

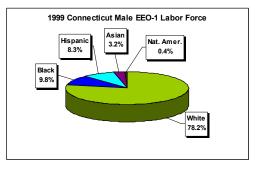












This study examines how employers have addressed the emerging reality described above: that the number and proportion of qualified minority and female workers has been increasing. Many employers changed exclusionary practices and informally included more minorities and women. Others adopted more formal affirmative action programs. During this period, many reduced their use of pro forma screening devices such as written tests. They increased reliance on subjective judgments of supervisors that may harbor discrimination. The discriminatory character of these judgments may become visible only when a pattern of similar activity is observed—often when the employer is compared to similar establishments. When the comparison yields a significant disparity, the Supreme Court has concluded that there is "substantial reason, based upon the statistical manifestations of the net effects of the employer's practices, to believe that the employer has violated Title VII on a continuing basis."

Using this principle we have evaluated establishments in each industry and each metropolitan statistical area for which we have data. This enables us to identify those that are so far below the average utilization of minorities and women in particular occupations that the law presumes that intentional discrimination has taken place. <sup>14</sup>

# §12. Intentional Discrimination in Nine Occupational Categories Against Women and Minorities, and Against Blacks, Hispanics and Asians

The following table describes the probability that a worker will face discrimination in seeking an employment opportunity in one of the nine occupational categories reported in form EEO-1. They are: O& M = Official & Managers, Prof = Professionals, Tech = Technical workers, Sales = Sales workers, O & C = Office and Clerical, Craft = Craft workers-skilled, Oper = Operatives - semi skilled, Labor = Laborers - unskilled, Service = Service workers.

The likelihood of discrimination is found under the heading "All Discriminating Establishments" in bold face. This percentage represents the probability that a person with the race, sex, or ethnic characteristic listed will face intentional job discrimination when seeking an employment opportunity in any of the nine occupational categories. That opportunity may consist of obtaining employment, or of any condition or privilege of employment once obtained, including promotion, pay, training, transfer, discipline, layoff and discharge. This

is the burden imposed on every member of each group because of his or her identification with that group when seeking an employment opportunity.

The last four columns in the table examine the extent of "Hard Core" discrimination as defined above and in Part I of the National Report. These establishments are so far below average in an occupation that there is less than one in one hundred chances that the result occurred by accident (2.5 standard deviations) in 1999 and either 1998 or 1997, and in at least one year between 1991 and 1996, and was never above average between 1991 and 1996. This category includes establishments that are 2.5 standard deviations or more below the average, and have been so for ten years or longer. It also includes establishments where the discrimination far exceeds 2.5 standard deviations. Hard Core establishments are a sub-set of discriminating establishments.

"Hard Core" establishments impose nearly 44% of the burden of discrimination on minorities. 31% percent of the burden on women flows from "Hard Core" establishments.

# Table 11. Connecticut Discriminators by Sex, Race/Ethnicity, Occupation & Hard Core

[See next page.]

	Occupational Discrimination in Connecticut								
		All l	Discrimina	tors	Н	lard Core Di	scriminato	rs	
Group	Occupation	Establis	hments	Affected Workers	Establi	shments	Affected Workers		
		#	%	#	#	%	#	% of all Affected	
	0.014		2221	<b>500</b>		00/	100	Workers	
Female	O & M	57	20%		8	3%	182	31.22%	
	Prof	107 28	24%		22	5% 5%	603 251	32.93% 55.04%	
	Tech		19%		17	5% 4%	336		
	Sales O & C		19% 19%			4% 4%		30.57%	
	Craft	28			11 4	6%	247 57	31.84%	
		20 70	39%		27	16%	409	41.78%	
	Oper Labor	18	41% 31%		1	2%	10	4.59%	
	Service	52	18%		5	2%	115		
		397	31%		93	7%	2,209	34.64%	
Minority	Any Occ O & M	27	18%	165		1%	2,209	5.45%	
Minority	Prof	72	21%	746	1 9	3%	206		
	Tech	72 28	21% 22%	222	7	5%	∠06 81	36.49%	
	Sales	∠o 143	40%	2,412	57	16%	1,480	61.36%	
	O & C	94	30%		21	7%	564	41.23%	
	Craft	34	28%		5	4%	73	21.92%	
	Oper	62	32%		13	7%	178	22.08%	
	Labor	23	38%		7	11%	138	28.99%	
	Service	131	43%		61	20%	1,743		
	Any Occ	493	39%		161	13%	4,471	48.67%	
Black	O & M	3	11%		0	0%	0		
Diack	Prof	21	17%	202	3	2%	63	31.19%	
	Tech	21	26%	107	3	4%	26		
	Sales	126	38%	1,538	45	14%	847	55.07%	
	O & C	79	29%		15	6%	331	41.32%	
	Craft	23	33%		4	6%	42	25.15%	
	Oper	45	28%		8	5%	93	22.52%	
	Labor	25	43%		8	14%	109	31.50%	
	Service	122	41%		49	16%	1,206		
	Any Occ	405	37%	·	126	12%	2,719	50.34%	
Hispanic	O & M	3	43%		0	0%	0		
mopanio	Prof	0	0%		0			/	
	Tech	6	46%		0	0%	0		
	Sales	98	35%		21	8%	313		
	O & C	38	29%		7	5%	111	37.12%	
	Craft	18	34%		2	4%	19		
	Oper	47	28%		7	4%	100		
	Labor	14	29%		3	6%	27	20.77%	
	Service	108	38%		35	12%	508		
	Any Occ	307	35%		70	8%	1,077	37.74%	
Asian	O & M	0	0%		0	0%	0		
	Prof	35	33%		3	3%	68		
	Tech	1	14%		0	0%	0		
	Sales	8	23%		0	0%	0		
	O & C	5	33%		0	0%	0		
	Craft	4	40%		0	0%	0		
	Oper	22	39%		4	7%	49		
	Service	2	33%		0	0%	0		
	Any Occ	74	34%		7	3%			

# §13. INTENTIONAL DISCRIMINATION BY INDUSTRIES IN METROPOLITAN AREAS AMONG ESTABLISHMENTS WITH FIFTY OR MORE EMPLOYEES<sup>16</sup>

These tables describe intentional job discrimination in each industry in a metropolitan statistical area for Minorities, Women and each group included among minorities. The Metropolitan Areas are ranked by the number of affected workers, which is normally related to the number of employees and establishments in the area. The industries are described at the three digit SIC level. Each industry has a possibility of discriminating in each of the occupations for which it has sufficient employees for a comparison. The average which is the benchmark against which each establishment is measured is the average employment in the industry of each group of minorities and women for each occupational category. The percentage of discriminating establishments may exceed 50% of all the reporting establishments.

**Discrimination** is defined as 1.65 standard deviations or more below the average utilization in the same MSA, SIC and Occupational Category. **Comparisons** are between establishments in same MSA and SIC and Occupational Category. **Affected Workers** represents the difference between the actual utilization by a discriminating establishment that is at least two standard deviations below the average and the utilization that would exist if the discriminating establishment employed at the average in the same MSA, SIC and occupational category. Each table is arranged by the number of affected workers. The industries are titled so that the SIC numbers, which appear in the Appendix to the National Report, can be consulted.

The percent and number of comparisons are helpful in assessing this data. The number of comparisons informs as to the amount of data available in a particular industry. The percentage of discrimination found under the heading "Comparisons With Discrimination, %" (in bold face) represents the probability that a person with the listed race, sex, or ethnic characteristics will face intentional job discrimination when seeking an employment opportunity in that industry and Metropolitan Statistical Area in any occupation. This is the burden imposed on every member of each group because of his or her identification with that group when seeking an employment opportunity. That opportunity may consist of obtaining employment, or of any condition or privilege of employment once obtained.

The **Discriminating Establishments** section of the table includes the number of establishments that appear to discriminate. It also contains the

MSA. The percentage probability of discrimination may be smaller than percentage of discriminating establishments because each discriminating establishment is counted once, regardless of the number of comparisons in that establishment showing discrimination. This may result where, for example, there are three establishments in an industry. Each has three comparisons, only one of which showed discrimination. All three establishments would all be counted as discriminators (100% of all the establishments), but the percentage of comparisons would only be 33%. The probability of discrimination is based on those categories where discrimination is found, but each establishment is listed as a discriminator.

These tables are presented for Women, Minorities, Blacks, Hispanics and Asians, and Native Americans where available. More information on each group may be found in corresponding chapters of the National Report. In MSAs with many occupations the highest 10 percent of comparisons showing discrimination are indicated by a red number on yellow background and the lowest 10 percent by a brown number on yellow background.

Table 12. Discrimination against Women by MSA & Industry in Connecticut

Connecticut	DISCRIMINATION AGAINST WOMEN		Comparisons w/Discrimination		Discriminating Establishments	
MSA	Industry	#	%	#	#	%
HARTFORD	Fire, Marine & Casualty Ins.	16	23%	589	9	32%
	Aircraft & Parts	35	36%	415	22	67%
	Research & Testing Services	8	44%	332	4	67%
	Hospitals	17	25%	297	10	63%
	Life Ins.	14	33%	264	9	56%
	Department Stores	16	23%	202	11	26%
	Medical Service & Health Ins.	9	31%	152	5	50%
	Computer, Data Proc. Srvcs.	16	30%	126	14	56%
	Metalworking Machinery	8	35%	125	6	55%
	Health & Allied Services	5	17%	99	4	40%
	Truck. & Courier Services, Ex. Air	5	29%	96	3	38%
	Commercial Banks	8	24%	93	7	47%
	Misc. Fabricated Metal Products	4	33%	79	4	44%
	Nurs. & Personal Care Facilities	10	12%	76	8	18%
	Eating & Drinking Places	12	16%	70	12	16%
	Automotive Rentals, No Drivers	4	36%	61	4	40%
	Prof. & Commercial Equip.	4	22%	61	4	57%
	Air Transportation, Scheduled	3	30%	56	3	38%
	Grocery Stores	6	11%	56	5	11%
	Misc. Shopping Goods Stores	5	45%	50	5	45%
	Electric Services	7	39%	46	4	57%
	Construction & Related Machinery	3	27%	38	2	50%
	Engineering & Architect. Services	5	33%	30	3	33%
	Newspapers	4	24%	30	4	50%
	Religious Organizations	2	18%	29	2	25%
	Communication Services	4	31%	29	3	60%
	Security Brokers & Dealers	2	13%	29	1	10%
	General Industrial Machinery	3	20%	26	2	40%
	Home Health Care Services	3	11%	21	2	17%
	Legal Services	3	19%	21	2	25%
	Commercial Printing	5	33%	16	4	57%
	Telephone Communication	2	20%	15	2	29%
	Acct'ing, Auditing & Bookkeeping	2	18%	14	2	33%
	Savings Institutions	1	10%	12	1	20%
	SICs with <10 comparisons	49	28%	489	47	33%
HARTFORD	TOTAL	300	25%	4,144	230	34%
STAMFORD	Computer, Data Proc. Srvcs.	9	31%	121	6	55%
	Acct'ing, Auditing & Bookkeeping	3	13%	71	3	30%
	Soap, Cleaners & Toilet Goods	5	25%	56	4	67%
	Grocery Stores	3	17%	50	3	17%
	Prof. & Commercial Equip.	2	12%	32	2	29%

Connecticut	DISCRIMINATION AGAINST WOMEN		Comparisons w/Discrimination		Discriminating Establishments	
MSA	Industry	#	%	#	#	%
	Security Brokers & Dealers	3	20%	25	3	33%
	Commercial Banks	3	18%	20	2	25%
	Hospitals	3	14%	19	3	60%
	Nonstore Retailers	3	30%	19	2	50%
	Communication Services	4	25%	18	4	57%
	Nurs. & Personal Care Facilities	2	17%	15	2	29%
	Drugs, Proprietaries & Sundries	1	8%	13	1	25%
	Legal Services	0	0%	0	0	0%
	SICs with <10 comparisons	24	27%	242	21	30%
STAMFORD	TOTAL	65	21%	700	56	33%
NEW HAVEN	Communication Services	13	28%	173	9	56%
	Grocery Stores	7	23%	65	6	21%
	Medical Instruments & Supplies	4	21%	61	3	60%
	Offices & Clinics Of MDs	5	33%	53	4	67%
	Nurs. & Personal Care Facilities	3	7%	51	3	14%
	Department Stores	2	8%	51	2	11%
	Aircraft & Parts	2	17%	27	1	20%
	Eating & Drinking Places	2	15%	12	2	15%
	SICs with <10 comparisons	20	27%	148	18	31%
NEW HAVEN	TOTAL	58	21%	641	48	28%
BRIDGEPORT	Medical Service & Health Ins.	5	31%	121	3	50%
	General Industrial Machinery	5	36%	62	4	57%
	Hospitals	4	20%	51	3	75%
	Department Stores	2	13%	34	2	15%
	Eating & Drinking Places	3	25%	31	3	25%
	Nurs. & Personal Care Facilities	2	7%	24	2	12%
	Grocery Stores	1	6%	15	1	6%
	SICs with <10 comparisons	12	18%	127	11	21%
BRIDGEPORT	TOTAL	34	18%	467	29	23%
NEW	Department Stores	3	23%	29	2	20%
LONDON	Eating & Drinking Places	2	18%	12	2	18%
	Nurs. & Personal Care Facilities	2	14%	10	2	40%
	Hospitals	0	0%	0	0	0%
	SICs with <10 comparisons	3	14%	30	3	14%
NEW LONDON	TOTAL	10	14%	80	9	18%
WATERBURY	Nurs. & Personal Care Facilities	2	17%	5	2	25%
	SICs with <10 comparisons	13	25%	111	13	27%
WATERBURY	TOTAL	15	23%	116	15	26%
DANBURY	Hospitals	3	27%	78	2	67%
	Grocery Stores	1	8%	11	1	8%
	SICs with <10 comparisons	7	22%	138	7	22%
DANBURY	TOTAL	11	20%	228	10	21%

Connecticut	DISCRIMINATION AGAINST WOMEN	•	Comparisons w/Discrimination		Discriminating Establishments	
MSA	Industry	#	%	#	#	%
CONNECTICUT WOMEN TOTALS		493	23%	6,377	397	31%

Table 13. Discrimination against Minorities by MSA & Industry in Connecticut

Connecticut	DISCRIMINATION AGAINST MINORITIES		Comparisons w/Discrimination		Discriminating Establishments	
MSA	Industry	#	%	#	#	%
HARTFORD	Nurs. & Personal Care Facilities	33	38%	607	21	47%
	Hospitals	26	45%	572	11	73%
	Eating & Drinking Places	38	52%	555	38	52%
	Department Stores	24	36%	508	18	42%
	Grocery Stores	24	47%	475	23	50%
	Aircraft & Parts	19	23%	274	12	35%
	Med. Service & Health Ins.	6	23%	243	3	30%
	Home Health Care Services	10	50%	192	7	58%
	Truck. & Courier Services, Ex. Air	6	32%	190	4	40%
	Life Ins.	9	24%	181	5	31%
	Fire, Marine & Casualty Ins.	13	23%	164	9	38%
	Commercial Banks	12	38%	161	10	67%
	Health & Allied Services	7	37%	66	3	30%
	Metalworking Machinery	6	38%	59	4	50%
	Air Transportation, Scheduled	4	36%	50	3	38%
	Misc. Shopping Goods Stores	5	45%	41	5	45%
	Research & Testing Services	6	35%	41	5	83%
	Religious Organizations	5	45%	40	4	50%
	Computer, Data Proc. Srvcs.	8	22%	37	7	29%
	Newspapers	5	33%	37	4	57%
	Automotive Rentals, No Drivers	3	27%	34	3	30%
	Misc. Fabricated Metal Products	3	25%	29	2	25%
	Communication Services	5	36%	12	3	50%
	Construction & Related Machinery	1	9%	7	1	25%
	Beverages	2	18%	6	2	33%
	Commercial Printing	1	9%	5	1	14%
	Prof. & Commercial Equip.	2	13%	5	1	17%
	Electric Services	0	0%	0	0	0%
	Legal Services	0	0%	0	0	0%
	SICs with <10 comparisons	55	28%	638	55	34%
HARTFORD	TOTAL	338	32%	5,230	264	41%
STAMFORD-	Hospitals	6	29%	126	3	60%
NORWALK	Grocery Stores	6	33%	114	6	33%
	Computer, Data Proc. Srvcs.	7	29%	90	5	45%
	Soap, Cleaners & Toilet Goods	7	35%	62	3	50%
	Prof. & Commercial Equip.	5	29%	36	5	71%
	Acct'ing, Auditing & Bookkeeping	4	19%	32	4	40%
	Nurs. & Personal Care Facilities	2	17%	19	2	29%
	Nonstore Retailers	2	20%	18	2	50%
	Communication Services	4	29%	17	3	43%

Connecticut	DISCRIMINATION AGAINST MINORITIES		parisons crimination	Affected Workers	Discriminating Establishments	
MSA	Industry	#	%	#	#	%
	Commercial Banks	2	12%	9	2	25%
	Drugs, Proprietaries & Sundries	0	0%	0	0	0%
	SICs with <10 comparisons	24	24%	359	20	25%
STAMFORD- NORWALK	TOTAL	69	24%	882	55	33%
NEW HAVEN-	Nurs. & Personal Care Facilities	14	37%	323	10	45%
MERIDEN	Grocery Stores	16	57%	290	16	59%
	Department Stores	8	31%	160	6	33%
	Medical Instruments & Supplies	8	57%	94	4	80%
	Communication Services	7	15%	72	6	38%
	Eating & Drinking Places	6	46%	57	6	46%
	Offices & Clinics Of MDs	5	33%	42	3	50%
	Aircraft & Parts	4	33%	25	2	40%
	Home Health Care Services	1	7%	0	1	17%
	SICs with <10 comparisons	15	22%	129	14	26%
NEW HAVEN-MER	-	84	31%	1,190	68	40%
BRIDGEPORT	Hospitals	8	44%	239	3	75%
	Grocery Stores	7	44%	228	7	44%
	Nurs. & Personal Care Facilities	12	39%	195	10	59%
	Eating & Drinking Places	5	42%	74	5	42%
	Med. Service & Health Ins.	6	40%	67	3	50%
	Department Stores	4	25%	51	4	31%
	General Industrial Machinery	3	30%	47	3	50%
	SICs with <10 comparisons	19	27%	329	19	33%
BRIDGEPORT	TOTAL	64	34%	1,229	54	41%
WATERBURY	Nurs. & Personal Care Facilities	5	42%	44	4	50%
	Metal Forgings & Stampings	3	21%	0	3	43%
	SICs with <10 comparisons	20	43%	272	20	45%
WATERBURY	TOTAL	28	39%	316	27	46%
NEW LONDON-	Eating & Drinking Places	4	36%	35	4	36%
NORWICH (CT-	Department Stores	3	23%	32	2	20%
RI)	SICs with <10 comparisons	8	22%	90	5	17%
	ORWICH (CT-RI) TOTAL	15	25%	157	11	22%
DANBURY	Grocery Stores	5	42%	66	5	42%
	Hospitals	4	33%	38	2	67%
	SICs with <10 comparisons	7	22%	78	7	22%
DANBURY	TOTAL	16	29%	182	14	30%
CONNECTICUT	MINORITIES TOTALS	614	31%	9,186	493	39%

Table 14. Discrimination against Blacks by MSA & Industry in Connecticut

Connecticut	DISCRIMINATION AGAINST BLACKS	Compa w/Discri		Affected Workers	Discriminating Establishments	
MSA	Industry	#	# %		#	%
HARTFORD	Nurs. & Personal Care Facilities	27	40%	504	20	45%
	Hospitals	19	54%	298	10	71%
	Grocery Stores	22	43%	274	21	46%
	Department Stores	23	38%	268	19	44%
	Life Ins.	9	30%	182	6	38%
	Truck. & Courier Services, Ex. Air	4	24%	165	3	33%
	Eating & Drinking Places	30	42%	158	30	42%
	Home Health Care Services	7	44%	153	6	50%
	Med. Service & Health Ins.	2	11%	144	1	13%
	Aircraft & Parts	18	39%	142	13	42%
	Commercial Banks	7	30%	59	7	50%
	Fire, Marine & Casualty Ins.	7	22%	58	6	33%
	Health & Allied Services	5	36%	36	2	29%
	Religious Organizations	5	50%	30	5	63%
	Newspapers	5	36%	25	4	57%
	Automotive Rentals, No Drivers	3	27%	15	3	30%
	Communication Services	3	30%	10	3	60%
	SICs with <10 comparisons	55	25%	409	52	28%
HARTFORD	TOTAL	251	34%	2,931	211	38%
NEW HAVEN-	Grocery Stores	16	59%	292	16	59%
MERIDEN	Nurs. & Personal Care Facilities	14	54%	289	12	55%
	Department Stores	7	27%	127	6	33%
	Eating & Drinking Places	7	54%	83	7	54%
	Communication Services	6	15%	49	6	43%
	Home Health Care Services	2	20%	34	2	33%
	Offices & Clinics Of MDs	4	31%	28	3	50%
	SICs with <10 comparisons	22	35%	166	19	38%
NEW HAVEN- MERIDEN	TOTAL	78	36%	1,067	71	46%
STAMFORD-	Grocery Stores	9	50%	109	9	50%
NORWALK	Hospitals	6	32%	109	3	60%
	Nurs. & Personal Care Facilities	3	25%	22	3	43%
	Computer, Data Proc. Srvcs.	3	27%	21	2	33%
	Prof. & Commercial Equip.	3	21%	20	2	33%
	Soap, Cleaners & Toilet Goods	1	8%	8	1	17%
	SICs with <10 comparisons	23	26%	218	22	28%
STAMFORD- NORWALK	TOTAL	48	28%	507	42	33%
BRIDGEPORT	Grocery Stores	7	44%	131	7	44%
	Nurs. & Personal Care Facilities	10	40%	123	8	50%
	Hospitals	5	42%	83	2	50%

Connecticut	DISCRIMINATION AGAINST BLACKS	Compa w/Discrir		Affected Workers	Discriminating Establishments		
MSA	Industry	#	%	#	#	%	
	Med. Service & Health Ins.	4	40%	43	3	50%	
	Eating & Drinking Places	6	50%	37	6	50%	
	Department Stores	2	13%	18	2	15%	
	SICs with <10 comparisons	21	34%	237	21	40%	
BRIDGEPORT	TOTAL	55	36%	671	49	41%	
WATERBURY	SICs with <10 comparisons	14	27%	124	14	27%	
WATERBURY	TOTAL	14	27%	124	14	27%	
NEW LONDON-	Department Stores	3	23%	20	2	20%	
NORWICH (CT-RI)	Industry         #         %         #           Med. Service & Health Ins.         4         40%         43           Eating & Drinking Places         6         50%         37           Department Stores         2         13%         18           SICs with <10 comparisons	3	27%				
	SICs with <10 comparisons	4	20%	26	4	20%	
NEW LONDON-	NORWICH (CT-RI) TOTALS	10	23%	58	9	22%	
DANBURY	Grocery Stores	4	33%	20	4	33%	
	SICs with <10 comparisons	5	23%	23	5	23%	
DANBURY	TOTAL	9	26%	43	9	26%	
CONNECTICU	IT BLACKS TOTALS	465	33%	5,401	405	37%	

Table 15. Discrimination against Hispanics by MSA & Industry in Connecticut

СТ	DISCRIMINATION AGAINST HISPANICS BY INDUSTRY	Compari w/Discrir		Affected Workers	Discriminating Establishments	
MSA	INDUSTRY	#	%	#	#	%
HARTFORD	Eating & Drinking Places	33	45%	283	33	45%
	Department Stores	22	40%	237	19	45%
	Grocery Stores	27	54%	231	25	54%
	Nurs. & Personal Care Facilities	19	44%	169	19	44%
	Hospitals	16	48%	141	9	69%
	Metalworking Machinery	6	40%	61	5	63%
	Commercial Banks	6	50%	54	6	50%
	Fire, Marine & Casualty Ins.	7	54%	53	7	54%
	Misc. Shopping Goods Stores	2	20%	11	2	20%
	Aircraft & Parts	2	20%	0	2	20%
	SICs with <10 comparisons	53	28%	390	49	29%
HARTFORD	TOTAL	193	38%	1,630	176	40%
BRIDGEPORT	Grocery Stores	5	31%	73	5	31%
	Department Stores	8	50%	55	7	54%
	Nurs. & Personal Care Facilities	6	38%	42	6	38%
	Eating & Drinking Places	6	50%	35	6	50%
	SICs with <10 comparisons	23	32%	262	20	32%
BRIDGEPORT TOTAL		48	36%	467	44	37%
STAMFORD-	Grocery Stores	6	33%	65	6	33%
NORWALK	Hospitals	3	30%	27	2	50%
	Soap, Cleaners & Toilet Goods	2	18%	12	2	33%
	SICs with <10 comparisons	16	21%	133	15	21%
STAMFORD-NO	RWALK TOTAL	27	23%	237	25	25%
NEW HAVEN-	Nurs. & Personal Care Facilities	6	29%	60	6	29%
MERIDEN	Department Stores	4	20%	19	3	18%
	Eating & Drinking Places	4	31%	16	4	31%
	SICs with <10 comparisons	12	24%	118	11	23%
	ERIDEN TOTAL	26	25%	214	24	24%
WATERBURY	Metal Forgings & Stampings	3	21%	13	3	43%
	SICs with <10 comparisons	18	38%	166	18	38%
WATERBURY	TOTAL	21	34%	179	21	38%
DANBURY	Grocery Stores	4	33%	23	4	33%
	SICs with <10 comparisons	10	29%	76	10	30%
DANBURY	TOTAL	14	30%	98	14	31%
NEW LONDON- NORWICH (CT-RI)	SICs with <10 comparisons	3	20%	29	3	20%
NEW LONDON-	NORWICH (CT-RI) TOTAL	3	20%	29	3	20%
	IT HISPANICS TOTALS	332	34%	2,854	307	35%

Table 16. Discrimination against Asians by MSA & Industry in Connecticut

Connecticut	DISCRIMINATION AGAINST ASIANS	Compar w/Discrin		Affected Workers	Discriminating Establishments		
MSA	Industry	#	%	#	#	%	
STAMFORD-	Computer, Data Proc. Srvcs.	7	58%	111	6	67%	
NORWALK	Grocery Stores	3	19%	19	3	19%	
	Acct'ing, Auditing & Bookkeeping	2	20%	11	2	22%	
	SICs with <10 comparisons	9	23%	73	9	23%	
STAMFORD- NORWALK	TOTAL	21	27%	214	20	27%	
HARTFORD	SICs with <10 comparisons	20	30%	87	20	32%	
HARTFORD	TOTAL	20	30%	87	20	32%	
NEW HAVEN- MERIDEN	SICs with <10 comparisons	15	42%	122	13	48%	
NEW HAVEN-M	ERIDEN TOTAL	15	42%	122	13	48%	
BRIDGEPORT	SICs with <10 comparisons	10	42%	79	10	42%	
BRIDGEPORT	TOTAL	10	42%	79	10	42%	
DANBURY	SICs with <10 comparisons	6	29%	37	6	29%	
DANBURY	TOTAL	6	29%	37	6	29%	
WATERBURY	SICs with <10 comparisons	4	44%	17	4	44%	
WATERBURY	TOTAL	4	44%	17	4	44%	
NEW LONDON- NORWICH (CT-RI)	SICs with <10 comparisons	1	25%	6	1	25%	
NEW LONDON-	NORWICH (CT-RI)	1	25%	6	1	25%	
CONNECTICU	T ASIANS TOTALS	77	32%	563	74	34%	

50.34%

37.74%

20.96%

2,719

1,077

# §14. THE BOTTOM LINE OF VISIBLE INTENTIONAL JOB DISCRIMINATION IN THIS STATE

**Bottom Line of** Comparisons with Affected Discriminating **Hard Core Discriminators** Discrimination in Discrimination Workers **Establishments** Connecticut # % # % **Establishments Workers** % % of **Affected** Workers **ALL WOMEN** 23.00% 31.00% 493 6.377 397 93 7.00% 2.209 34.64% **MINORITIES** 614 31.00% 9,186 493 39.00% 161 13.00% 4,471 48.67%

405

25

307

37.00%

54.00%

35.00%

126

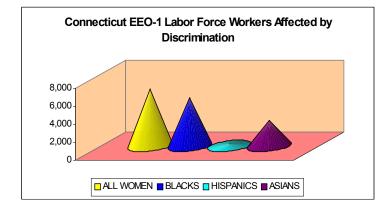
70

Table 17. Bottom Line of Discrimination in Connecticut.

5,401

2,854

231



33.00%

54.00%

34.00%

465

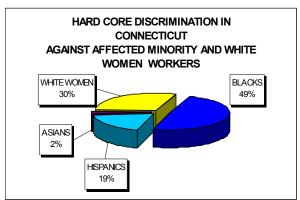
332

332

**BLACKS** 

**ASIANS** 

**HISPANICS** 



12.00%

8.00%

3.00%

Every time a Black worker sought an employment opportunity in 1999, he or she had a 33% chance of facing discrimination – one third of the time. A Hispanic worker faced this risk 34% of the time, while Asian workers faced it 32% of the time. Women faced the risk of discrimination 23% or nearly a quarter of the time.

The Hartford and Stamford, New Haven & Bridgeport MSAs included 12,702 affected workers or 93% of all affected workers in the state.

## §15. CONCLUSIONS AND RECOMMENDATIONS

This state study has the same objectives as the National Study: (1) to assist the public in deciding whether discrimination is still so severe that affirmative action continues to be necessary to raise the status of minorities and women to that of equality; (2) to enable those employers whose practices appear discriminatory to understand their situations and take actions they deem appropriate; (3) to enable public and private agencies to address the continuation of intentional job discrimination; and, (4) to bring a modest element of predictability and stability to the law of employment discrimination.<sup>17</sup>

- 1. The necessity for continued affirmative action is established by the statistics in this state. The playing field of employment in this state is clearly not level. The only way this massive problem of intentional discrimination can be usefully and practically addressed is by encouraging establishments to recruit, hire, train, assign, promote, pay and treat qualified minorities and women as they treat qualified whites and males. This is all that affirmative action programs have ever expected. We know that there are qualified minorities and women in this state, because they are currently working for employers who did not discriminate against them. The establishments currently discriminating are in as good or better a position to find qualified workers, as were those who found them in earlier years.
- 2. Employers in this state are entitled to know where they stand vis-a-vis other similar employers. The Federal government, which has this information, has not supplied it to them. Without that knowledge, they cannot address their situation, either by preparing justifications or by taking steps to get out of the statistical trap they are in. They should attempt to secure the kind of analysis in this study from Federal or State Agencies. Failing that, employers may seek further information on obtaining this information by examining the EEO1.com website.
- 3. The State agencies charged with enforcing the equal employment opportunity laws of this state should:
  - A. Request from EEOC the statistical information with the identification of the establishments described in this study, and develop a plan to address them in cooperation with other agencies and organizations.
  - B. This plan should include:
    - (1) Adopting a systemic analysis of EEO-1 data for this state, updated annually, to identify establishments that may be discriminating;
    - (2) Advising employers if they are at risk of a finding of discrimination against them, based on these statistics;

- (3) Making clear to such employers that they may take affirmative action to reduce or eliminate the risk of findings of discrimination against them:
- (4) Encouraging them to report the results of their efforts to the Federal/State/local agency involved;
- (5) Instituting formal proceedings against those employers who decline without justification to:
  - (a) File EEO-1 reports.
  - (b) Undertake enforceable affirmative action programs to address the apparent discrimination.
- (6) Invite private counsel to participate in programs of advice to employers.
- (7) Seek binding obligations from these employers to increase their utilization of qualified minority and female employees, while leaving litigation over damage issues primarily to private counsel.
- 4. Private organizations seeking to improve opportunities for women and minorities should press the government agencies to secure enforceable and reviewable promises to increase utilization of minority and female employees, in preference to securing damages for victims of discrimination that can be obtained by private counsel. These organizations and agencies should evaluate the government by how many jobs and promotions are obtained for how many workers, rather than by how much money is obtained for a few.
- 5. The result of the foregoing strategy should be the reduction of intentional discrimination in this state and the improvement of equality, not only in employment opportunity, but also in other areas of life where those who are fairly employed can further opportunities for themselves and their posterity.

### §16. GLOSSARY

**AFFECTED WORKERS.** The number of additional workers who would have been employed by an establishment that was more than two standard deviations below the mean in utilization of minority or female employees if the establishment had employed them at the local industry and occupational level. This remedy is appropriate where intentional discrimination has been established.

**AFFIRMATIVE ACTION.** Any action taken by an employer, other than cessation of discriminatory actions, practices, procedures or tests, which has the intent or effect of improving employment opportunities for minorities and/or women. Such action may be informal as in more careful examination of relative qualifications of competing candidates, or more formal as in the adoption and implementation of plans which require examination of practices, procedures and tests to assure that they provide equal employment opportunity and to modify and correct those that do not. Such actions may include changing recruitment and other ways of doing business so as to include minorities and/or women.

Affirmative Action Plans may include "goals and timetables" as "benchmarks for measuring compliance with Title VII and eliminating the lingering effects of past discrimination," but may not include a "quota" or "preference" which is a "rigid numerical requirement which must unconditionally be met." Affirmative action, either formal or informal, is justified when an employer's work force shows a "manifest imbalance" in the employment of minorities or women, when measured against appropriate peer establishments or the relevant labor market and whenever the employer reasonably believes that its existing employment pattern puts it in jeopardy of a finding of a "pattern or practice" of discrimination, a class action finding of discrimination or a finding of discrimination in individual cases.

All of these uses of statistics to identify and remedy discrimination have been approved by the Supreme Court. See Sheetmetal Workers Local 28 v. EEOC, 478 U.S. 421, 495 (1986); United Steelworkers v. Weber, 433 U.S. 193 (1979); Johnson v. Transportation Agency, Santa Clara County, 480 U.S. 616 (1987); Wygant v. Jackson Board of Education, 476 U.S. 267 (1986); McDonnell Douglas v. Green, 411 U.S. 792 (1973); EEOC v. Shell Oil Company, 466 U.S. 54 (1984).

ASIAN-PACIFIC ISLANDERS. See "Groups."

BLACKS. See "Groups."

**COMPARISON.** In this study, comparing the utilization of women or minorities in an occupational group at one establishment with the average utilization in that category at other establishments in the same industry and labor market. See Peer Establishments and Statistical Significance.

**EEO1 LABOR FORCE.** In this study, establishments with 50 or more employees in metropolitan areas that report on Form EEO-1.

**EEO-1 REPORT.** All employers with 100 or more employees and many with fifty or more, have been required to file reports on the composition of their work forces since 1966 on a form called EEO-1. This employer reporting system has enabled the continuous annual collection of information on the race, sex, national origin, and occupation of employees. The Office of Federal Contract Compliance Programs (OFCCP) has required government contractors to file identical reports with respect to establishments of 50 or more employees.18 The reports require information on the number of employees who are men and women, Black, Hispanic, Asian Pacific and Native American.

**EEOC.** The initials of the Equal Employment Opportunity Commission, an independent federal agency charged with enforcing Title VII of the Civil Rights Act of 1964, prohibiting discrimination on the basis of race, color, religion, sex or national origin, and other statutes prohibiting discrimination based on sex, age and disability. Title VII expressly authorizes the EEOC to require reports from the institutions it regulates.

**EMPLOYMENT OPPORTUNITY.** An "employment opportunity" may consist of obtaining employment, or of any condition or privilege of employment once obtained including promotion, pay, training, transfer, discipline, layoff and discharge.

**ESTABLISHMENT.** An economic unit, usually at a single physical location, that produces goods or services, such as a manufacturing plant, office, or retail store. An employer may have one or more establishments.

GLASS CEILING. The level in an employer's hierarchy of work positions at which members of discriminated-against groups face restrictions in their opportunities to obtain higher-level, managerial, decision-making, or better-paid employment. Also, the barriers that these groups face as they seek to advance into those higher-level positions.

### **GROUPS (RACE/ETHNICITY).**

The EEOC defines White, Black, Hispanic, Asian-Pacific Islander, and Native American in the instructions to the EEO-1 form as follows:

"Race/ethnic designations as used by the Equal Employment Opportunity Commission do not denote scientific definitions of anthropological origins. For the purposes of this report, an employee may be included in the group to which he or she appears to belong, identifies with, or is regarded in the community as belonging. However, no person should be counted in more than one race/ethnic group.

<sup>&</sup>quot;The race/ethnic categories for this survey are:

"White (Not of Hispanic origin)-All persons having origins in any of the original peoples of Europe, North Africa, or the Middle East.

"Black (Not of Hispanic origin)-All persons having origins in any of the Black racial groups of Africa.

"Hispanic - All persons of Mexican, Puerto Rican, Cuban, Central or South American, or other Spanish culture or origin, regardless of race.

"Asian or Pacific Islander - All persons having origins in any of the original peoples of the Far East, Southeast Asia, the Indian Subcontinent, or the Pacific Islands. This area includes, for example, China, India, Japan, Korea, the Philippine Islands, and Samoa.

"American Indian or Alaskan Native - All persons having origins in any of the original peoples of North America, and who maintain cultural identification through tribal affiliation or community recognition."

**HISPANICS.** See "Groups" above.

INTENTIONAL DISCRIMINATION. "Intentional Discrimination" exists "when a complaining party demonstrates that race, color, religion, sex or national origin was a motivating factor for any employment practice, even though other factors also motivated the practice." This means that the intent need not be the sole factor in an employment decision. It is enough to show that it was one of the motivating factors. If an employer has both a legitimate reason for its practices and also a discriminatory reason, then it is engaged in intentional discrimination under the Civil Rights Act. See Statistical Significance.

**METROPOLITAN STATISTICAL AREA (MSA).** A geographical area, usually defined in terms of counties, designated by the U. S. Bureau of Census to represent a large concentration of population that functions as a geographically-integrated labor market.

**OCCUPATIONAL GROUP or CATEGORY.** One of nine job categories used in reporting employment utilization in EEO-1 reports: Officials and managers, Prof.s, technicians, sales workers, office and clerical workers, craft workers (skilled), operatives (semi-skilled), laborers (unskilled), and service workers.

The EEOC, in the instructions to the EEO-1 form, provides the following definitions for each category:

"Officials and managers. - Occupations requiring administrative and managerial personnel who set broad policies, exercise overall responsibility for execution of these policies, and direct individual departments or special phases of a firm's operations. Includes: officials, executives, middle management, plant managers, department managers, and superintendents, salaried supervisors who are members of management, purchasing agents and buyers, railroad conductors and yard masters, ship captains, mates and other officers, farm operators and managers, and kindred workers.

"*Professionals*. - Occupations requiring either college graduation or experience of such kind and amount as to provide a comparable background. Includes: accountants and auditors, airplane pilots and navigators, architects, artists, chemists, designers, dietitians, editors, engineers, lawyers, librarians, mathematicians, natural scientists, registered professional nurses, personnel and labor relations specialists, physical scientists, physicians, social scientists, teachers, surveyors and kindred workers.

"*Technicians*. - Occupations requiring a combination of basic scientific knowledge and manual skill which can be obtained through 2 years of post high school education, such as is offered in many technical institutes and junior colleges, or through equivalent on-the-job training. Includes: computer programmers, drafters, engineering aides, junior engineers, mathematical aides, licensed, practical or vocational nurses, photographers, radio operators, scientific assistants, technical illustrators, technicians (medical, dental, electronic, physical science), and kindred workers.

"Sales. - Occupations engaging wholly or primarily in direct selling. Includes: advertising agents and sales workers, insurance agents and brokers, real estate agents and brokers, stock and bond sales workers, demonstrators, sales workers and sales clerks, grocery clerks, and cashiers/checkers, and kindred workers.

"Office and clerical. - Includes all clerical-type work regard-less of level of difficulty, where the activities are predominantly nonmanual though some manual work not directly involved with altering or transporting the products is included. Includes: bookkeepers, collectors (bills and accounts), messengers and office helpers, office machine operators (including computer), shipping and receiving clerks, stenographers, typists and secretaries, telegraph and telephone operators, legal assistants, and kindred workers.

"Craft Workers (skilled). - Manual workers of relatively high skill level having a thorough and comprehensive knowledge of the processes involved in their work. Exercise considerable independent judgment and usually receive an extensive period of training. Includes: the building trades, hourly paid supervisors and lead operators who are not members of management, mechanics and repairers, skilled machining occupations, compositors and typesetters, electricians, engravers, painters (construction and maintenance), motion picture projectionists, pattern and model makers, stationary engineers, tailors and tailoresses, arts occupations, handpainters, coaters, bakers, decorating occupations, and kindred workers.

"Operatives (semiskilled) - Workers who operate machine or processing equipment or perform other factory-type duties of intermediate skill level which can be mastered in a few weeks and require only limited training. Includes: apprentices (auto mechanics, plumbers, bricklayers, carpenters, electricians, machinists, mechanics, building trades, metalworking trades, printing trades, etc.), operatives, attendants (auto service and parking), blasters, chauffeurs, delivery workers, sewers and stitchers, dryers, furnace workers, heaters, laundry and dry cleaning operatives, milliners, mine operatives and laborers, motor operators, oilers and greasers (except auto), painters (manufactured articles), photographic process workers, truck and tractor drivers, knitting, looping, taping and weaving machine operators, welders and flamecutters, electrical and electronic equipment assemblers, butchers and meatcutters, inspectors, testers and graders, handpackers and packagers, and kindred workers.

"Laborers (unskilled). - Workers in manual occupations which generally require no special training who perform elementary duties that may be learned in a few days and require the application of little or no independent judgment. Includes: garage laborers, car washers and greasers, groundskeepers and gardeners, farmworkers, stevedores, wood choppers, laborers performing lifting, digging, mixing, loading and pulling operations, and kindred workers.

"Service workers. - Workers in both protective and non-protective service occupations. Includes: attendants (hospital and other institutions, professional and personal service, including nurses aides, and orderlies), barbers, charworkers and cleaners, cooks, counter and fountain workers, elevator operators,

firefighters and fire protection, guards, door-keepers, stewards, janitors, police officers and detectives, porters, waiters and waitresses, amusement and recreation facilities attendants, guides, ushers, public transportation attendants, and kindred workers."

OCCUPATIONAL SEGREGATION. Patterns of employment that result when opportunities to work in certain occupations are associated with personal characteristics. For example, racial/ethnic occupational segregation is reflected in the exclusion or under-representation of African American or Hispanic workers from occupations historically considered "white jobs" and their over-representation in minority-dominated occupations. Similarly, gender occupational segregation is reflected in the existence of "female dominated" occupations (e.g., nurses and secretaries) and "male dominated" occupations (e.g., carpenters and surgeons).

**PEER ESTABLISHMENTS.** In this study, a group of establishments employing workers in the same industry, metropolitan statistical area, and occupational group.

**MINORITIES** identified in EEO-1 reports are Blacks, Hispanics, Asian-Pacific origin and Native Americans. Definitions of these terms appear in "Groups."

## NATIVE AMERICANS. See "Groups."

**OFCCP.** Initials of the Office of Federal Contract Compliance Programs, a division of the Employment Standards Administration in the U.S. Department of Labor that enforces Executive Order 11,246 as amended, prohibiting federal government contractors from discriminating on grounds of race, color, religion, sex, national origin, and on other grounds.

STANDARD DEVIATIONS. See "Statistical Significance."

**STATISTICAL SIGNIFICANCE.** The likelihood that an observed result occurred by chance is measured in terms of "standard deviations" around an expected outcome. When an observed result (such as the percentage of women employed in a particular job category) has a less than a 1 in twenty chance of having occurred by chance, it constitutes a difference of two standard deviations. This difference is generally considered to be statistically significant. For example, if we expect to see an establishment in the stock brokerage industry employing on average 20% female stock brokers and a particular establishment employs only 4% women, that difference is deemed statistically significant. It is 2.7 standard deviations from the expected number. This difference is evidence of intentional discrimination. See "**Intentional Discrimination.**"

**UTILIZATION.** The number or proportion of employees of a demographic group employed by an establishment in an occupational category. For example, if minorities constitute 15 out of 150 managers at an establishment, the utilization of minorities is 15 employees or 10%.

VISIBLE JOB DISCRIMINATION. Discrimination that appears when the EEO-1 reports filed by establishments in the same metropolitan area, the same industry and the same occupational category, show that an establishment is so far below the average use of the minority or female group in an occupational category that it is not likely to have resulted by chance. Such deviations make the offending establishments stick out like sore thumbs in our analysis. This study did not analyze any establishment with fewer than 50 employees, nor any establishment that was located outside a Metropolitan Statistical Area.

## §17. APPENDIX A: EXECUTIVE SUMMARY OF THE NATIONAL REPORT – THE REALITY OF INTENTIONAL JOB DISCRIMINATION IN METROPOLITAN AMERICA – 1999

(The section numbers have been modified from the original numbering in the National Report to fit this state report.)

Intentional discrimination was "the most obvious evil" that the Civil Rights Act of 1964 was designed to prevent. Is intentional discrimination still a potent force restricting job opportunities for women and minorities? Or, is it what University of California Regent Ward Connerly suggested in 1998, "Black Americans are not hobbled by chains any longer. We're free to compete. We're capable of competing. It is an absolute insult to suggest that we can't." Which is it: a "level playing field," or an uphill struggle for women and minorities against intentional job discrimination that favors whites/males?

This question is answered in a four year, 1,400 page study of the race color and sex of employees in large and mid sized private business establishments – THE REALITIES OF INTENTIONAL JOB DISCRIMINATION IN METROPOLITAN AMERICA – 1999, by Rutgers Law School Professor Alfred W. Blumrosen and adjunct Professor Ruth G. Blumrosen. Supported by a grant from the Ford Foundation to Rutgers University, the study is based on employers' annual reports to the Federal Government involving 160,000 establishments employing 37 million workers. It involved a computer analysis of these reports combined with Supreme Court and Congressional rules to identify "patterns and practices" of intentional job discrimination of the Supreme Court and Congress.

In 1991, Congress confirmed that intentional discrimination exists when "race, color, religion, sex or national origin was a motivating factor for any employment practice, even though other factors also motivated the practice." "Intent to discriminate" is not the equivalent of "evil motive," where a personal wish or desire to oppress women or minorities is the *only* explanation for the harm done. If an employer has both a legitimate reason for its practices and also a discriminatory reason, it is engaged in intentional discrimination.

<sup>1.</sup> Interview on "60 Minutes" by Mike Wallace, Aug.2, 1998, transcript, p. 22.

<sup>2.</sup> Sec. 703 (m) of Title VII.

The study found that intentional job discrimination continues on a major scale. Blacks, Hispanics, Asian Pacific workers and White Women who have the knowledge, skills, abilities, and experience to compete are deprived of that opportunity by intentional discrimination between a quarter and a third of the time they seek such opportunities.

- In 1999, intentional discrimination affected two million minority and female workers. It exists in every region of the country, in each of nine occupational categories from officials and managers to labor and service jobs.
- Seventy five thousand establishments discriminated intentionally against 1.3 million minorities; while 60,000 establishments discriminated intentionally against 952,000 women. Despite the persistence of intentional discrimination, the majority of establishments did not appear to engage in it. As a result, minorities and women have increased their participation in the labor force and in their proportion in better paying jobs.
- Forty industries were "equal opportunity discriminators" -- discriminating against 75% of the Blacks, Hispanics, Asian-Pacific workers and White women who were affected. The top ten of these industries were Hospitals, Eating and Drinking Places, Department Stores, Grocery Stores, Nursing and Personal Care Facilities, Computer and Data Processing Services, Hotels and Motels, Telephone Communications, Commercial Banks and Motor Vehicles and Equipment Manufacturing.
- Medical, Drug and Health related industries alone accounted for 20% of Women, Blacks, Hispanics and Asian Pacific workers affected by discrimination.
- Ninety percent of the affected workers were subjected to discrimination that was so severe that there was only one chance in 100 that it occurred by accident. That is far more than enough to trigger a legal presumption of intentional job discrimination.
- Between one third and one half of this discrimination was caused by "hard core" establishments that had been discriminating for at least nine years.

#### A. BACKGROUND OF THE STUDY

Private employers of 100 or more employees and government contractors of 50 or more employees have been required to file annual reports, called EEO-1 reports, since 1966 with the U.S. Equal Employment Opportunity Commission and the Department of Labor. The study obtained computerized versions of these

reports from the EEOC with the names and identifying addresses of employers expunged to preserve employer confidentiality. The statistics only identify the state and Metropolitan Statistical Area in which establishments are located.

Intentional job discrimination was identified by examining establishment reports in each metropolitan area by industry. Within each industry, nine occupational categories were examined separately. In this way, the average utilization of men and women, Blacks, Hispanics and Asians in each industry and occupational category within each metropolitan area was obtained. Establishments that were so far below the average utilization of minorities or women that it was unlikely to have occurred by chance, stood out "like sore thumbs" in this analysis. They are presumed by law to be intentional discriminators under legal rules developed since 1977. In that year, the Supreme Court explained that a statistical imbalance, "is often a telltale sign of purposeful discrimination.... In many cases the only available avenue of proof is the use of racial statistics to uncover clandestine and covert discrimination..." In law suits, employers would have the opportunity to show that the statistics were inaccurate or that they had only good reasons for the abnormally low utilization, a burden that is difficult to satisfy. The study suggests that most establishments facing these statistics would settle rather than litigate.

Workers affected by this discrimination were measured by the difference between the number actually employed and the number that the apparent discriminator would have employed if it had employed minorities/women at the average. This is the standard the Supreme Court has applied in cases of intentional discrimination. There is no single average in the study. For each occupation in each establishment, the average utilization varies depending on the number of qualified available workers in the labor market, industry and occupation. The average is not a quota—it is a fact, showing how similar employers have employed minorities and women in the same occupation under the same labor market and industrial circumstances.

The study addresses some of the most common employer explanations for such low levels of minority and female employment, such as women aren't interested in the work, [they are doing the same work for other similar employers]; no qualified workers were available. [qualified workers were available because they were doing the same type of work for other employers.]

#### B. THE BURDEN OF DISCRIMINATION

What is the risk that a minority or woman will face discrimination because of their race, sex or national origin when seeking an employment opportunity? The study found that the probability of discrimination varied with the kind of job being sought. The table below describes the probability of discrimination by occupational category. The percentages apply each time a person sought an employment opportunity, be it employment, promotion, assignment, layoff, discharge or other employment related activities.

Risk of Discrimination because of race, sex, national origin each time a job opportunity is
sought in the occupation.

	Blacks	Hispanics	Asian	Women
Officials and Managers	26.6%	21.8%	24.6%	18%
Professionals	27.6%	20.7%	30.8%	23%
Technical workers	29.1%	21.9%	30.2%	23%
Sales	39.5%	28.1%	27.3%	20%
Office and Clerical	31.8%	21.8%	26.4%	19%
Craft workers (skilled)	28.7%	27.1%	35.0%	37%
Operatives (semi skilled)	33.2%	33.4%	42.8%	38%
Laborers	34.9%	34.4%	43.6%	30%
Service workers	40.3%	34.0%	38.1%	19%
All comparisons	34.1%	35.0%	39.0%	23%

#### C. BLACK WORKERS MOST SERIOUSLY AFFECTED

Despite the initial focus of the Civil Rights Act on Black workers, and the improvement that has taken place since, Black workers still bear the severest brunt of this discrimination. They constitute less than half of all minority workers reported, but they were 57% of all workers affected by discrimination. Fifteen percent of all Black workers were so affected in 1999, while Il % of both Hispanics and Asian Pacific workers were affected.

- Thirty five thousand business establishments discriminated against 586,000 Blacks. Ninety percent of these Black workers were affected by establishments that were so far below the average utilization that there was only a 1 in 100 chance that this happened by accident and half by" hard core" employers who had been discriminating for at least nine years.
- Hispanic workers were 33% of minority workers reported, and they constituted 28% of those affected by discrimination or 283,000 workers.

- Asian Pacific workers were 17% of the minorities, and 15% -- or nearly 150,000 -- of those affected by discrimination.
- The data about Native American workers was too sparse to draw conclusions.

# D. IMPROVEMENT IN PROPORTION OF MINORITIES AND WOMEN EMPLOYED BETWEEN 1975 AND 1999

The bright spot in this study of intentional discrimination, is that between 1975 and 1999, minorities increased their participation in the labor force by 4.6 million workers beyond the increase resulting from economic growth; and women similarly increased their participation by 3.8 million workers. In absolute numbers, minorities went from 4 million workers in 1975 to more than 11 million in 1999; women went from 8 million workers in '75 to 17.5 million in 1999. More important, all groups increased their share of "better jobs" as officials, managers, professionals, technical and sales workers.

# E. FORTY INDUSTRIES THAT WERE 'EQUAL OPPORTUNITY DISCRIMINATORS'

The study identified 40 industries that were "equal opportunity discriminators," discriminating against more than 75% of the Black, Hispanic, Asian, and White Women workers affected by discrimination.

[Continued on next page.]

SIC	Industry	WORKERS** AND DISCRIM Industry WOMEN		BLAC	BLACKS		HISPANICS		ASIANS	
		#	% Rsk	#	%Rsk	#	%Rsk	#	%Rsk*	AFFECTE WORKER
306	Hospitals	63,908	21%	89,314	41%	19.562	22%	23.719	36%	196.5
	Eating and Drinking Places	35,370	19%	55,591	43%	43,702	40%	3,530	40%	138,1
531	Department Stores	42,271	22%	50,959	37%	20,615	29%	5,414	31%	119,2
	Grocery Stores	28,253	14%	53,333	41%	20,681	33%	1,559	24%	103,8
	Nursing and Personal Care Facilities	13,865	14%	39,429	35%	7,247	34%	5,508	34%	66,
37	Computer and Data Processing Services	31,114	26%	8,206	28%	1,986	27%	16,637	36%	57,9
'01	Hotels and Motels	13,127	17%	17,960	29%	18,651	25%	6,471	32%	56,2
81	Telephone Communication	29,394	30%	19,857	32%	3,654	25%	2,886	33%	55,
302	Commercial Banks	18,673	18%	20,131	37%	4,006	23%	4,821	30%	47,6
371	Motor Vehicles and Equipment	18,084	32%	14,470	36%	3,206	32%	1,732	37%	37,4
367	Electronic Components and Accessories	11,965	26%	3,001	33%	5,808	23%	11,748	35%	32,5
421	Trucking & Courier Services, Ex. Air	10,119	42%	15,842	35%	5,304	26%	501	32%	31,7
	Air Transportation, Scheduled	15,651	32%	8,597	30%	4,057	22%	2,768	33%	31,0
308	Miscellaneous Plastics Products	11,109	33%	4,662	33%	7,216	35%	2,559	49%	25,5
514	Groceries and Related Products	11,184	32%	4,783	34%	6,077	32%	534	36%	22,
309	Health and Allied Services	10,329	21%	6,767	35%	2.063	29%	1.478	32%	20.0
	Fire, Marine, and Casualty Insurance	7,858	18%	4,012	22%	772	20%	754	32%	13,3
	Medical Service and Health Insurance	5,733	19%	5,751	28%	914	21%	944	26%	13,
	Aircraft and Parts	5,901	29%	1,443	34%	2,611	17%	2,497	35%	12,
357	Computer and Office Equipment	5,814	27%	1,310	28%	1.066	21%	4,170	32%	12,
594	Miscellaneous Shopping Goods Stores	6,186	30%	3,216	36%	1,888	33%	619	28%	11,
321	Security Brokers and Dealers	7,506	21%	2,277	29%	817	23%	1,122	21%	11,3
384	Medical Instruments and Supplies	5,474	25%	1,012	27%	1,821	27%	2,995	31%	11,3
	Engineering & Architectural Services	6,487	23%	1,792	25%	715	18%	2,235	25%	11,3
	Professional & Commercial Equipment	6,440	26%	1,792	26%	977	25%	1,632	25%	11,0
	• • • • • • • • • • • • • • • • • • • •		25%		20%	978	20%	3,839		10,
366	Communications Equipment	4,500		1,269				-	36%	
	Drugs	5,301	23%	1,718	25%	1,185	24%	2,301	31%	10,
301 275	Offices & Clinics Of Medical Doctors	4,936	19%	2,987	33%	1,028	22%	1,419	27%	10,3
275	Commercial Printing	4,869	29% 32%	1,984	31%	1,486	31% 28%	878 916	43% 58%	9,2
-	Meat Products	2,286		1,720	33%	3,517				8,4
341	Insurance Agents, Brokers, & Service	3,943	19%	2,768	30%	756	25%	756	25%	8,2
349	Misc. Fabricated Metal Products	3,440	35%	1,511	30%	1,683	29%	835	39%	7,4
336	Residential Care	2,481	21%	3,449	33%	854	28%	378	35%	7,
267	Misc. Converted Paper Products	3,505	33%	1,511	30%	1,516	33%	456	44%	6,9
344	Fabricated Structural Metal Products	2,242	37%	1,660	33%	2,476	32%	511	48%	6,
189	Communication Services	2,530	30%	1,322	27%	1,474	29%	1,474	29%	6,
271	Newspapers	2,924	19%	2,094	37%	1,016	26%	337	31%	6,
501	Motor Vehicles, Parts, and Supplies	2,579	29%	1,354	30%	1,010	31%	1,010	31%	5,9
209	Misc. Food and Kindred Products	2,024	32%	1,119	35%	2,091	25%	695	43%	5,9
	Knitting Mills	1,396	34%	1,043	34%	700	46%	414	59%	3,
ota	I affected workers	470,773		463,206		207,186		125,052		1,266,
319	% reduction for minority women included in Women totals	(145,940)								1,120,
	Percent of all affected Workers	75%		79%		73%		84%		7
	* Discrimination 1.65 or more standard deviations.									

# Additional highlights of the Study include:

- The largest number of establishments discriminating against both minorities and women employed between 100 and 500 workers. 22,000 establishments of that size discriminated against minorities, 20,000 against women. These establishments contributed about half the intentional job discrimination against both minorities and women.
- Separate studies for each state and each metropolitan area where there is data are included in the nationwide study. "Discrimination, like politics, is essentially local," the study states. "We hope this material will be studied by

those interested in civil rights to try to address this discrimination in each state and metro area."

#### F. AFFIRMATIVE ACTION STILL NECESSARY

The study concludes that intentional discrimination is still so pervasive that affirmative action programs continue to be necessary. "It is impossible to address the 75,000 establishments through formal law enforcement efforts. Congress was right in 1964 to make voluntary action the preferred means of improving opportunity for minorities and women, and it was right when it reaffirmed that principle in 1991." Affirmative action programs are intended to allow employers who have reason to be concerned that they might be discriminating to take steps to correct their practices.

The statistics from this study will be helpful to all groups concerned with employment discrimination, the Study concludes. Employers would like to know where they stand compared to others; enforcement agencies and courts may use the information and those interested in civil rights can measure progress using the data. However, the Blumrosens doubt that the Federal Government, under either a Republican or Democratic administration is likely to use the study in ways they have suggested.

To address the needs of employers and workers, the Blumrosens have incorporated as EEO1.Inc., to make information available without identifying the names and addresses of any employer. The Study will be published on the web site, EEO1.com. This site will also include a program, the Discrimination Calculator, to enable workers and their representatives to find the likelihood of discrimination in labor markets, industries and occupations of interest to them without cost. Employers who are interested in comparative data and others who are entitled to it, may consult EE01.com to find out how to obtain such data.

#### G. RECOMMENDATIONS

- 1. **Employers** should demand access to information that will tell them where they stand compared to similar employers so that they can decide whether to take affirmative action; they should insist that they be free to take such action whenever the statistics warrant it. Industries that exhibit serious discrimination should establish programs to assist their members whose employment practices tarnish the industry reputation.
- 2. **The Federal Government** should provide statistical information to employers so that they will know where they stand; adopt a five year enforcement program based on the statistical analysis and incorporate state and local government efforts, focusing on the 40 and 206 industries identified in the Study, and seeking increased employment, leaving litigation over damages to the private bar. They should also extend the reporting requirement to all establishments with 50 or more employees.
- 3. **Congress** should mandate these federal programs, and provide additional funding to proceed against the 206 industries, and extend the reporting requirements to identify the age of employees, to facilitate enforcement of the age discrimination act.
- 4. **The Federal Courts** should recognize the prevalence of intentional job discrimination in constitutional and statutory decisions on affirmative action; reconsider the assumption that employers are likely to adopt rigid programs without individualized proof that such was the case and recognize that intentional discrimination appears to reflect the unwillingness of roughly one third of establishments to work with people who are not "White."
- 5. **State and Local Civil Rights Agencies** should secure EEO-1 data, urge interested groups to examine this study and initiate actions in their state based on the information. In addition, they should cooperate with the federal and other state agencies in enforcement programs; support affirmative action where statistics justify it, and encourage state and federal legislative leaders to address the prevalence of intentional discrimination as identified in this study.
- 6. Civil Rights and Women's organizations should use this study in public discussions of discrimination; cooperate with each other in legislative and other public affairs because they have a mutual interest in eliminating job discrimination, particularly in the 40 industries that discriminate against all the groups they represent; evaluate government programs more by how many jobs are obtained and less by how many cases are processed, or how many dollars individual workers obtain; demand a focused set of governmental programs to address the 40/206

- industries, and support expansion of the EEO-1 reports to the age act and all establishments of 50 or more workers.
- 7. **Lawyers for both workers and employers** should develop a fair arbitration system for dealing with individual discrimination cases, so that resources can be focused on patterns or practices of discrimination.
- 8. Universities, colleges, high schools and research oriented institutions should make use of this study in research activities, and should integrate this study into the work of other disciplines concerned with labor relations and human behavior.

### §18. ENDNOTES

1. Sec. 703(m) of Title VII of the Civil Rights Act of 1964, as amended by the Civil Rights Act of 1991.

- 2. The total for all minorities will be smaller than the sum of individual minority groups because of the differences in the pools of workers being considered.
- 3. Alfred W. Blumrosen, Ruth G. Blumrosen, THE REALITY OF INTENTIONAL JOB DISCRIMINATION IN METROPOLITAN AMERICA (2001).
- 4. See National Report, Part I, Chapters 2-8 and Appendix C for more technical details.
- 5. See National Report, Part I, Chapters 5-7.
- 6. Sec. 703 (m) of Title VII of the Civil Rights Act of 1964, as amended by the Civil Rights Act of 1991
- 7. Teamsters v. United States, 431 US 324, n.15 (1977).
- 8. Teamsters, supra, Hazelwood School District v. United States, 433 US 299 (1977).
- 9. Teamsters, 431 US 324, n. 20.
- 10. Statistics from Census Bureau. The statistics disregard individual reports that entered more than one race/ethnic category or another race. The average state had fewer than 2% of such reports.
- 11. The extrapolation from Census figures used in Part I of the National Report is not available on a state-by-state basis. See Part I, National Report, Chapter 4.
- 12. Watson v. Fort Worth Bank And Trust, 487 US 977 (1988). Alfred W. Blumrosen, *The Legacy of Griggs: Social Progress and Subjective Judgments*, 63 Chicago Kent L. Rev. 1 (1987).
- 13. EEOC v. Shell Oil Company, 466 US 54, 71 (1984).
- 14 See Table 1.
- 15. Details in Appendix A.
- 16. Discrimination is defined as 1.65 standard deviations or more below the average utilization in the same MSA, SIC and Occupational Category. Comparisons are between establishments in same MSA and SIC and Occupational Category. Affected Workers represents the difference between the actual utilization by a discriminating establishment that is at least two standard deviations below the average and the utilization that would exist if the discriminating establishment employed at the average in the same MSA, SIC and occupational category. Each table is arranged by the number of affected workers. The industries are titled so that the SIC numbers, which appear in the Appendix to the National Report, can be consulted.
- 17. Detailed analysis of these Conclusions and Recommendations is contained in Part I of the National Report, Chapter 17.
- 18. The OFCCP is a unit of the Department of Labor. Employers file their forms with the Joint Reporting Committee created by EEOC and OFCCP to simplify the reporting process.
- 19. Sec. 703 (m) of Title VII of the Civil Rights Act of 1964, as amended by the Civil Rights Act of 1991.